

# HIGHER EDUCATION Helping All of Idaho Thrive

# NEW COLLABORATION Working together to serve Idaho

Identifying shared priorities that respond to the needs of our communities, the state and the region.









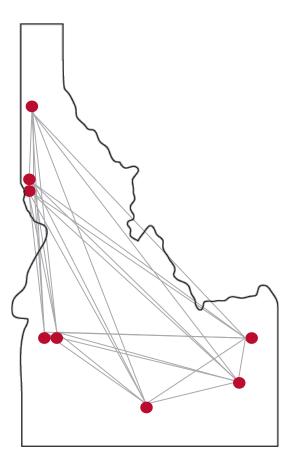












# Higher Education Efficiency Budget Stabilization and Mission Alignment

\$77,300,000

**Reductions and Reinvestment** 

493

**Positions Reduced** 

### STRATEGIC PRIORITIES

### Serving students, serving Idaho

### **Enrollment and retention initiatives:**

Improve the go-on rate and ensure timely degree completion

### Serving business and industry needs:

Align programs and research to the needs of Idaho's economy

### Creating a skilled workforce:

Ensure job and career readiness

# Research that spurs innovation and economic activity:

Develop relevant new knowledge that increases Idaho's competitive advantage and spurs enterprise

### Connecting with rural community:

Expand reach of higher education to all of Idaho

#### **Transferability:**

Realize a seamless pipeline from K-12 to Community College to University and amongst the institutions

### LC State: Committed to our Role

Idaho's "private school" experience at a public school price.

Positioned to serve Idahoans and Idaho by preparing students "...to become successful leaders, engaged citizens and lifelong learners." (LC State Mission Statement)

3,856 students (HC) / 2600+ (FTE)

HC Enrollment grew 3% in fall (0.26% FTE). 3rd highest in school history.

**78% First-Generation** 

45% Low-Income (Pell Awarded)

82% Receive Financial Aid



LC State: Committed to Idaho

#### 82% Idaho Residents

- Students from 41 of Idaho's 44 counties
- 65% of employed graduates remain in Idaho

### Partnerships with all 7

- Co-admission and co-enrollment partnership with College of Eastern Idaho
- Online Idaho: collaborating, partnering, leveraging our collective strengths and Cares Act funding to jump-start the initiative

### Online Learning Leader

Idaho's leader in fully online bachelor's degree programs (20+ fully online programs)

### Service to Region I & Regional Rural Communities

- LC State offers the most bachelor's degree options in the Coeur d'Alene area
- Grangeville & Orofino

### **CTE and Nursing**

- Opening of Schweitzer Career & Technical Education Center, per industry demand
- Renowned nursing program to offer graduate certificate, per industry demand
  - Partnerships & Pipelines (2-year sisters & UI)
  - Blue Cross of Idaho Foundation for Health Scholarship Program!





### LC State: Committed to our Students

#### Success

- •4th largest graduating class this spring
- Graduation rate improved over 10% within 3 years.
- ■Retention rate up 8% since 2009
- Ranked #4 in West (2021 Best Colleges)
- Placement rate: 97% "academic" / 98% CTE

### **Affordability**

- Lowest tuition among four-year institutions
- Lowest "typical debt" after graduation (\$18,379)
- ■82% of graduates pay down debt within 5 years
- ■Dual credit up 24% F19 to F20

### **Service & Challenge**

- Less staffing than average of two-year sisters
- •Recent challenges have further reduced workforce by 9.3%
- Crisis conditions are not sustainable





# IDAHO'S LAND-GRANT UNIVERSITY SERVICE THROUGHOUT THE GEM STATE





- Serving All 44 Counties
  - Extension Offices in 42 Counties
- Nine Research and Extension Centers
  - Supporting Idaho Agriculture, Industry
- Statewide Presence
  - Centers in Boise, Coeur d'Alene, Idaho Falls, Moscow
  - CAFE Magic Valley-Based Research Dairy
- Economic Benefits to Idaho
  - \$1.1B Annually
  - Partnerships with Federal and State Agencies, Industry

# BUDGET AND ENROLLMENT HIGHLIGHTS A UNIVERSITY ON THE RISE





- Fall 2020 Enrollment
  - 10,791 Students Enrolled
- Drop of 3% in Full-Time, Degree-Seeking Students
- Budget Progress
  - \$45 Million in Losses Over Three Years
  - FY20 Audited Financials Indicate Cash Burn Is Resolved; Shows Dedication by U of I Employees
- Marked Improvement in Reserves for FY20 from FY19
- Opportunity to Plan for the Future
  - Ranked the Best Value Public University in the West by U.S. News and World Report

# UNIVERSITY OF IDAHO STRATEGIC PRIORITIES





#### Supporting Student Success

- More Than \$30 Million in Scholarships and Waivers Offered Annually to Defray College Costs
- 72% of Students Are from Idaho; 41% of Undergrads Are First-Generation College Students

#### Growing Our Research Enterprise

- One-Half to Two-Thirds of Undergrads Participate in Research Activities
- \$113 Million in Research Supporting Ag Monitoring, Water, Cybersecurity, COVID-19

#### Telling Our Story

- Encouraging 'Go On' for Students Through Enroll Idaho
- Highlighting \$1 Million More On Average in Lifetime Earnings with a College Degree



89% Idaho Residents 12,847
Total Enrollment

2,057 Graduate 10,790 Undergraduate Idaho's only
Tuition Lock
Program

338

Military-Connected Students

3,373

**Early College Students** 

24%

First-Generation College Students

18 of 20
Idaho Hot Jobs
available at Idaho State

43%
Pell Eligible
(require financial assistance)

scholarships awarded annually

ROAR

\$15.8 M



## **Financial Update**

Total Budget Reductions (Realized FY22)

**Positions Eliminated** 

**One-Time Budget Saving Measures** 

**Hiring Freeze** 

\$ 2.75M

**12M** 

94

**Furlough** 

\$2 M





### **Our Path Forward**

### 1. Efficiency and Effectiveness

Explore operational and structural efficiencies while focusing resources to support the core mission of education.

#### 2. Retention and Recruitment

Commit to removing barriers to student success to ensure degree completion, while improving the go-on rate in Southeast Idaho.

### 3. Relationships with Business and Industry

Build strong relationships with industry, creating a pipeline to employment upon graduation.

### 4. Promote Identity and Culture

Develop an institutional identity that attracts students and fosters a student-centric approach.



**IMPACT** 

Serve more than

# 33,000 students annually

# 4,762 graduates in 2019-20

Total fall enrollment up

**26%** since 2012

Boise State confers more than half of all bachelor's degrees from public institutions in Idaho



### **INNOVATION**

### PROJECT LAUNCHPAD

RESEARCH

RECORD-BREAKING YEAR



million in research awards









RURAL

Over \$500,000
President's Endowed
True Blue Scholarship



41%

Growth over the last five years

PERVASIVE CYBERSECURITY





### THE IDAHO WAY - EFFICIENCY

The cost of educating a Boise State student

Less than the national average

For every \$1 invested, Boise State returns \$8 to the state's economy

**CAREER OUTCOMES** 

**97,403** Living graduates (6/30/20)

of alumni live and work in the Treasure Valley and surrounding communities (2018 study of alumni)

#### TOP EMPLOYERS for Boise State grads

St. Luke's, Boise School District, St. Alphonsus, West Ada School District. Micron, State of Idaho, Nampa School District, Clearwater Analytics, Hewlett-Packard, Meridian School District, J.R. Simplot, Wells Fargo, Boise Cascade Co., Albertsons, Idaho Power

#### **BUILDING SKILLS**

- **Experiential Learning Work U, Cybersecurity**
- Career Services Incentives helping every graduating senior translate knowledge gained into career options
- Service Learning
  - Finishing Foundations our senior capstone course

# IN PARTNERSHIP With you, for all of Idaho



















